

Scottish Borders Health & Social Care
Integration Joint Board



Meeting Date: 25 February 2019

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**MINISTERIAL STRATEGIC GROUP REVIEW OF PROGRESS WITH
INTEGRATION OF HEALTH AND SOCIAL CARE**

Purpose of Report:	To inform the Health & Social Care Integration Joint Board (IJB) of the Scottish Government review of the progress and proposals for ensuring the success of integration of Health & Social Care.
Recommendations:	The Health & Social Care Integration Joint Board is asked to: <ul style="list-style-type: none"> a) Note the proposals and timescales included within the report; b) Request the Health & Social Care Partnership Leadership Team to create an action plan to address the proposals from the joint report.
Personnel:	N/A
Carers:	N/A
Equalities:	EQIA will be addressed within subsequent action plans.
Financial:	Finances will be addressed within subsequent action plans.
Legal:	N/A
Risk Implications:	Risks will be addressed within subsequent action plans.

A review of progress with integration of health and social care was published by Scottish Government and COSLA on 4 February 2019, along with a joint statement from the Cabinet Secretary for Health & Sport, Jeane Freeman and COSLA President, Alison Evison.

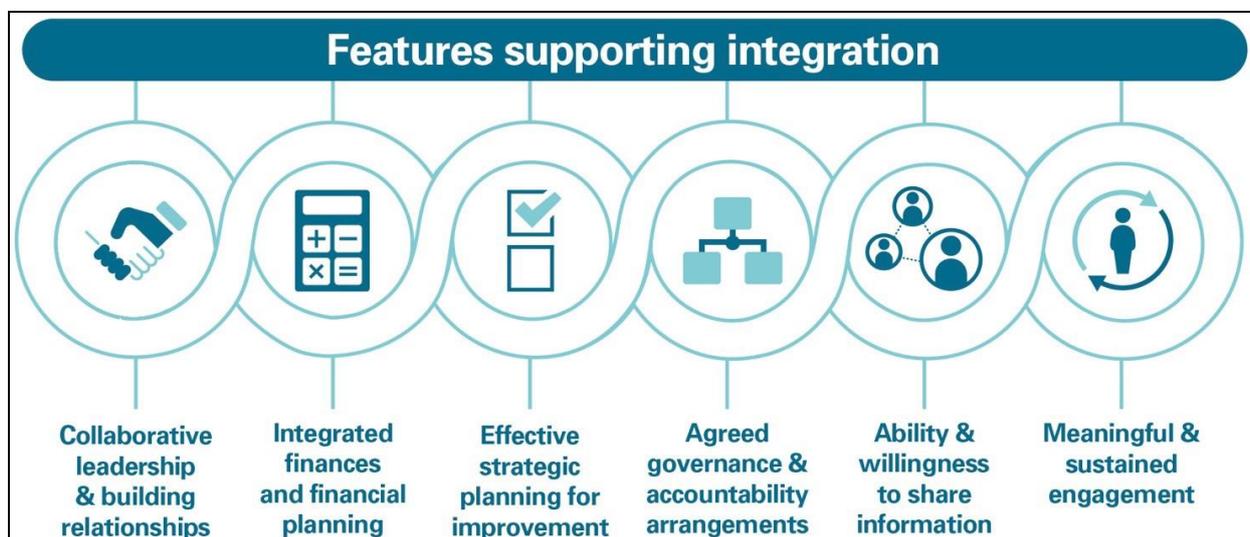
The joint report was the first output from the review of integration, via the Ministerial Strategic Group for Health and Community Care, to help ensure pace is kept with delivering all principles and outcomes set in the Public Bodies (Joint Working) (Scotland) Act 2014.

Evidence on pace to date suggests good progress within local systems, however there remains room for improvement when working together with local populations, third and independent sectors to understand public expectations and better meet needs for health and social care. Therefore, IJBs were urged to increase the pace and effectiveness of work to integrate health and social care.

In order to increase the pace, the Ministerial Strategic Group set out six proposed areas of work within the joint report for ensuring the success of integration.

1. Collaborative leadership and building relationships
2. Integrated finances and financial planning
3. Effective strategic planning for improvement
4. Governance and accountability arrangements
5. Ability and willingness to share information
6. Meaningful and sustained engagement

These areas were identified through the earlier work on integration undertaken by Audit Scotland, published in November 2018.



Collaborative Leadership and Building Relationships

- All leadership development will be focused on shared and collaborative practice. Timescale: 6 months.
- Relationships and collaborative working between partners must improve. Timescale: 12 months.

- Relationships and partnership working with the third and independent sectors must improve.
Timescale: 12 months.

Integrated Finances and Financial Planning

- Health Boards, Local Authorities and IJBs should have a joint understanding of their respective financial positions as they relate to integration.
Timescale: By 1 April 2019 and thereafter each year by end of March.
- Delegated budgets for IJBs must be agreed timeously.
Timescale: By end of March 2019 and thereafter each year by end of March.
- Delegated hospital budgets and set aside requirements must be fully implemented.
Timescale: 6 months.
- Each IJB must develop a transparent and prudent reserves policy.
Timescale: 3 months.
- Statutory partners must ensure appropriate support is provided to IJB S95 Officers.
Timescale: 6 months.
- IJBs must be empowered to use the totality of resources at their disposal to better meet the needs of their local populations.
Timescale: From 31 March 2019 onwards.

Effective Strategic Planning for Improvement

- Statutory partners must ensure that Chief Officers are effectively supported and empowered to act on behalf of the IJB.
Timescale: 12 months.
- Improved strategic inspection of health and social care is developed to better reflect integration.
Timescale: 6 months.
- National improvement bodies must work more collaboratively and deliver the improvement support partnerships require to make integration work.
Timescale: 3 to 6 months.
- Improved strategic planning and commissioning arrangements must be put in place.
Timescale: 12 months.
- Improved capacity for strategic commissioning of delegated hospital services must be in place.
Timescale: 12 months.

Governance and Accountability Arrangements

- The understanding of accountabilities and responsibilities between statutory partners must improve.
Timescale: 6 months.

- Accountability processes across statutory partners will be streamlined.
Timescale: 12 months.
- IJB Chairs must be better supported to facilitate well run Boards capable of making effective decisions on a collective basis.
Timescale: 12 months.
- Clear directions must be provided by IJBs to Health Boards and Local Authorities.
Timescale: 6 months.
- Effective, coherent and joined up clinical and care governance arrangements must be in place.
Timescale: 6 months.

Ability and Willingness to Share Information

- IJB Annual performance reports will be benchmarked by Chief Officers to allow them to better understand their local performance data.
Timescale: By publication of next round of annual reports in July 2019.
- Identifying and implementing good practice will be systematically undertaken by all partnerships.
Timescale: 6 to 12 months.
- A framework for community based health and social care integrated services will be developed.
Timescale: 6 months.

Meaningful and Sustained Engagement

- Effective approaches for community engagement and participation must be put in place for integration.
Timescale: 6 months.
- Improved understanding of effective working relationships with carers, people using services and local communities is required.
Timescale: 12 months.
- We will support carers and representatives of people using services better to enable their full involvement in integration.
Timescale: 6 to 12 months.

To initiate the elements detailed in the proposals, every Health Board, Local Authority and IJB are now expected to evaluate their current position in relation to the joint report, as well as the Audit Scotland report.

The IJB are therefore asked to request action plans to be produced for a future Board meeting.